

Supplemental Information: 2021 New Restaurant Openings / Closings

Segment	Restaurant Count		
	Openings	Closings	Net Openings (Closings)
U.S.*	90	325	(235)
International Operated Markets	410	100	310
International Developmental Licensed Markets	800	275	525
Total	1,300	700	600

*Note: The majority of closures across the U.S. market are lower sales volume McDonald's in Walmart store locations.