



**McDonald's Corporation
2021 Annual Shareholders' Meeting**

AGENDA

1. Welcome
2. Formal Meeting Call to Order
3. Chairman's Opening Remarks
4. Meeting Procedures
5. Proposals for Shareholder Consideration:
 - Proposal 1 – Reelection of Directors
 - Proposal 2 – Advisory vote to approve executive compensation
 - Proposal 3 – Advisory vote to ratify the appointment of Ernst & Young as independent auditor for 2021
 - Proposal 4 – Advisory vote on a shareholder proposal requesting a report on sugar and public health, if properly presented
 - Proposal 5 – Advisory vote on a shareholder proposal requesting a report on antibiotics and public health costs, if properly presented
 - Proposal 6 – Advisory vote on a shareholder proposal requesting the ability for shareholders to act by written consent, if properly presented
6. Closing of the Polls
7. Preliminary Voting Results
8. Adjournment of the Formal Business of the Meeting
9. CEO's Remarks
10. Questions & Answers