

Supplemental Information: 2021 New Restaurant Openings / Closings

Segment	Restaurant Count		
	Openings	Closings	Net Openings (Closings)
U.S.*	85	325	(240)
International Operated Markets	385	110	275
International Developmental Licensed Markets	880	265	615
Total	1,350	700	650

*Note: The majority of closures across the U.S. market are from lower sales volume McDonald's in Walmart store locations.