

**Supplemental Information: 2021 New Restaurant Openings / Closings**

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<b>Segment</b>	<b>Restaurant Count</b>		
	<b>Openings</b>	<b>Closings</b>	<b>Net Openings (Closings)</b>
U.S.*	75	325	<b>(250)</b>
International Operated Markets	350	125	<b>225</b>
International Developmental Licensed Markets	1,075	250	<b>825</b>
<b>Total</b>	<b>1,500</b>	<b>700</b>	<b>800</b>

\*Note: The majority of closures across the U.S. market are from lower sales volume McDonald's in Walmart Store locations.