

<b>McDonald's Systemwide Restaurants</b>	
<i>(at year-end 2021)</i>	<b>2021</b>
<b>Total</b>	<b>40,031</b>
<b>United States</b>	<b>13,438</b>
United States	13,429
Cuba USA	1
Guam USA	6
Saipan USA	2
<b>International Operated Markets</b>	<b>10,785</b>
America Samoa <sup>(1)</sup>	2
Australia	1,023
Austria	200
Belgium	101
Canada	1,452
Czech Republic	109
Fiji <sup>(1)</sup>	4
France <sup>(a)</sup>	1,517
Germany	1,432
Netherlands	257
Ireland	95
Italy	634
Luxembourg	12
New Caledonia <sup>(1)</sup>	4
New Zealand	171
Poland	490
Portugal	188
Russia	847
Slovakia	37
Spain <sup>(c)</sup>	557
Switzerland <sup>(d)</sup>	171
Tahiti <sup>(1)</sup>	6
United Kingdom <sup>(b)</sup>	1,367
Ukraine	108
Western Samoa <sup>(1)</sup>	1

<b>McDonald's Systemwide Restaurants</b>	
<i>(at year-end 2021)</i>	<b>2021</b>
<b><i>International Developmental Licensee</i></b>	<b>15,808</b>
<b><i>Asia</i></b>	<b>2,502</b>
Brunei <sup>(1)</sup>	3
India <sup>(1)</sup>	468
Indonesia <sup>(1)</sup>	254
Malaysia <sup>(1)</sup>	318
Philippines <sup>(1)</sup>	671
Singapore <sup>(1)</sup>	137
Taiwan <sup>(1)</sup>	402
Thailand <sup>(1)</sup>	225
Vietnam <sup>(1)</sup>	24
<b><i>China</i></b>	<b>4,395</b>
<b><i>Europe</i></b>	<b>1,188</b>
Azerbaijan <sup>(1)</sup>	20
Belarus <sup>(1)</sup>	24
Bosnia <sup>(1)</sup>	5
Bulgaria <sup>(1)</sup>	41
Croatia <sup>(1)</sup>	38
Denmark <sup>(1)</sup>	94
Estonia <sup>(1)</sup>	10
Finland <sup>(1)</sup>	67
Georgia <sup>(1)</sup>	18
Greece <sup>(1)</sup>	25
Hungary <sup>(1)</sup>	97
Israel <sup>(1)</sup>	213
Kazakhstan <sup>(1)</sup>	21
Latvia <sup>(1)</sup>	13
Lithuania <sup>(1)</sup>	17
Malta <sup>(1)</sup>	9
Moldova <sup>(1)</sup>	5
Morocco <sup>(1)</sup>	56
Norway <sup>(1)</sup>	77
Romania <sup>(1)</sup>	92
Serbia <sup>(1)</sup>	30
Slovenia <sup>(1)</sup>	22
Sweden <sup>(1)</sup>	194
<b><i>Hong Kong</i></b>	<b>247</b>
<b><i>Japan</i></b>	<b>2,941</b>

<b>McDonald's Systemwide Restaurants</b>	
<i>(at year-end 2021)</i>	<b>2021</b>
<b>Latin America</b>	2,442
Argentina <sup>(1)</sup>	220
Aruba <sup>(1)</sup>	3
Bahamas <sup>(1)</sup>	3
Brazil <sup>(1)</sup>	1,052
Chile <sup>(1)</sup>	89
Colombia <sup>(1)</sup>	74
Costa Rica <sup>(1)</sup>	67
Curacao <sup>(1)</sup>	5
Dominican Republic <sup>(1)</sup>	17
Ecuador <sup>(1)</sup>	29
El Salvador <sup>(1)</sup>	18
French Guiana <sup>(1)</sup>	3
Guadeloupe <sup>(1)</sup>	8
Guatemala <sup>(1)</sup>	101
Honduras <sup>(1)</sup>	10
Martinique <sup>(1)</sup>	10
Mexico <sup>(1)</sup>	365
Nicaragua <sup>(1)</sup>	7
Panama <sup>(1)</sup>	74
Paraguay <sup>(1)</sup>	20
Peru <sup>(1)</sup>	27
Puerto Rico <sup>(1)</sup>	93
St. Marten <sup>(1)</sup>	3
Suriname <sup>(1)</sup>	2
Trinidad/Tobago <sup>(1)</sup>	4
Uruguay <sup>(1)</sup>	31
Venezuela <sup>(1)</sup>	102
Virgin Islands <sup>(1)</sup>	5

<b>McDonald's Systemwide Restaurants</b>	
<i>(at year-end 2021)</i>	<b>2021</b>
<b>Macau</b>	40
<b>Middle East</b>	1,650
Bahrain <sup>(1)</sup>	28
Cyprus <sup>(1)</sup>	22
Egypt <sup>(1)</sup>	155
Jordan <sup>(1)</sup>	39
Kuwait <sup>(1)</sup>	82
Lebanon <sup>(1)</sup>	25
Mauritius <sup>(1)</sup>	12
Oman <sup>(1)</sup>	30
Pakistan <sup>(1)</sup>	74
Qatar <sup>(1)</sup>	63
Reunion Island <sup>(1)</sup>	12
Saudi Arabia <sup>(1)</sup>	342
South Africa <sup>(1)</sup>	323
Sri Lanka <sup>(1)</sup>	12
Turkey <sup>(1)</sup>	242
United Arab Emirates <sup>(1)</sup>	189
<b>South Korea</b>	403
<b>Total Countries</b>	<b>119</b>
<b>Notes:</b>	
(1) Developmental Licensee ("DL") market as of December 31, 2021.	
The following countries are included in the 119 country count as of 12/31/2021, but are consolidated into other markets for reporting purposes:	
<sup>(a)</sup> Includes Monaco	
<sup>(b)</sup> Includes Isle of Man, Jersey, Northern Ireland, Scotland and Wales	
<sup>(c)</sup> Includes Andorra (DL) and Gibraltar	
<sup>(d)</sup> Includes Liechtenstein	