

McDonald's Systemwide Restaurants		
<i>(at year-end)</i>	2024	2023
Total	43,477	41,822
United States ^(a)	13,557	13,457
International Operated Markets	10,512	10,263
Australia ^(b)	1,068	1,049
Austria	206	199
Belgium	119	111
Canada	1,489	1,466
Czech Republic	128	119
France ^(c)	1,589	1,560
Germany	1,367	1,385
Ireland	95	95
Italy	755	709
Luxembourg	12	12
Netherlands	263	263
New Zealand	172	170
Poland	580	546
Portugal	209	199
Slovakia	47	43
Spain ^(d)	635	605
Switzerland ^(e)	184	179
United Kingdom ^(f)	1,470	1,436
Ukraine	124	117

McDonald's Systemwide Restaurants		
<i>(at year-end)</i>	2024	2023
International Developmental Licensee	19,408	18,102
Asia	2,996	2,832
Brunei ⁽¹⁾	6	5
India ⁽¹⁾	665	581
Indonesia ⁽¹⁾	318	312
Malaysia ⁽¹⁾	373	371
Philippines ⁽¹⁾	792	740
Singapore ⁽¹⁾	152	151
South Korea ⁽¹⁾	398	399
Taiwan ⁽¹⁾	417	409
Thailand ⁽¹⁾	236	230
Vietnam ⁽¹⁾	37	33
Macau	39	39
Hong Kong	260	254
Mainland China	6,820	5,903
Japan	2,989	2,982
Europe	1,310	1,247
Azerbaijan ⁽¹⁾	29	22
Bulgaria ⁽¹⁾	43	42
Croatia ⁽¹⁾	47	46
Denmark ⁽¹⁾	113	107
Estonia ⁽¹⁾	11	11
Finland ⁽¹⁾	81	75
Georgia ⁽¹⁾	25	23
Greece ⁽¹⁾	35	32
Hungary ⁽¹⁾	115	111
Israel	230	226
Latvia ⁽¹⁾	14	14
Lithuania ⁽¹⁾	18	17
Malta ⁽¹⁾	9	9
Moldova ⁽¹⁾	11	9
Morocco ⁽¹⁾	75	70
Norway ⁽¹⁾	85	79
Romania ⁽¹⁾	106	102
Serbia ⁽¹⁾	36	33
Slovenia ⁽¹⁾	28	23
Sweden ⁽¹⁾	199	196

McDonald's Systemwide Restaurants		
(at year-end)	2024	2023
Latin America	2,646	2,566
Argentina ⁽¹⁾	226	223
Aruba ⁽¹⁾	3	3
Bahamas ⁽¹⁾	3	3
Brazil ⁽¹⁾	1,173	1,130
Chile ⁽¹⁾	112	97
Colombia ⁽¹⁾	72	76
Costa Rica ⁽¹⁾	76	73
Curacao ⁽¹⁾	5	5
Dominican Republic ⁽¹⁾	23	23
Ecuador ⁽¹⁾	35	33
El Salvador ⁽¹⁾	25	22
French Guiana ⁽¹⁾	3	3
Guadeloupe ⁽¹⁾	9	9
Guatemala ⁽¹⁾	115	110
Honduras ⁽¹⁾	13	10
Martinique ⁽¹⁾	10	10
Mexico ⁽¹⁾	374	369
Nicaragua ⁽¹⁾	9	8
Panama ⁽¹⁾	81	81
Paraguay ⁽¹⁾	27	24
Peru ⁽¹⁾	30	29
Puerto Rico ⁽¹⁾	94	95
St. Marten ⁽¹⁾	3	3
Suriname ⁽¹⁾	2	2
Trinidad/Tobago ⁽¹⁾	4	4
Uruguay ⁽¹⁾	34	33
Venezuela ⁽¹⁾	80	83
Virgin Islands ⁽¹⁾	5	5

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<i>(at year-end)</i>	2024	2023
Middle East	1,950	1,880
Bahrain ⁽¹⁾	33	33
Cyprus ⁽¹⁾	23	24
Egypt ⁽¹⁾	190	189
Jordan ⁽¹⁾	46	46
Kuwait ⁽¹⁾	91	87
Lebanon ⁽¹⁾	23	23
Mauritius ⁽¹⁾	17	16
Oman ⁽¹⁾	35	34
Pakistan ⁽¹⁾	69	78
Qatar ⁽¹⁾	79	75
Reunion Island ⁽¹⁾	18	16
Saudi Arabia ⁽¹⁾	441	412
South Africa ⁽¹⁾	401	377
Sri Lanka ⁽¹⁾	0	12
Turkey ⁽¹⁾	274	255
United Arab Emirates ⁽¹⁾	210	203
Total Markets⁽²⁾	97	98
Notes:		
⁽¹⁾ Developmental Licensee ("DL") market as of December 31, 2024.		
⁽²⁾ The total Markets of 97 above, plus the 17 countries listed below, sum to a total of 114 countries disclosed in the corresponding Exhibit 99.2 of the Company's Earnings Release 8-K.		
The following countries are consolidated into the markets above for reporting purposes, totalling 114 countries:		
(a) Includes Cuba, Guam and Saipan		
(b) Includes America Samoa (DL), Fiji (DL), New Caledonia (DL), Tahiti (DL), Western Samoa (DL)		
(c) Includes Monaco		
(d) Includes Andorra (DL) and Gibraltar		
(e) Includes Liechtenstein		
(f) Includes Isle of Man, Jersey, Northern Ireland, Scotland and Wales		

Supplemental Information: % Franchised as of 12/31/24	
Segment/Market	% Franchised
U.S.	95%
International Operated Markets	89%
Germany	94%
Canada	92%
France	85%
United Kingdom	89%
Australia	84%
Italy	92%
Spain	92%
Poland	91%
Other	87%
International Developmental Licensed Markets & Corporate	99%
China	100%
Japan	100%
Brazil	100%
Phillipines	100%
South Korea	100%
Other	97%
Global	95%