

Supplemental Information Regarding % Franchised as of December 31, 2021

Segment	% Franchised
U.S.	95%
International Operated Markets	84%
Germany	94%
Canada	92%
France	86%
United Kingdom	91%
Australia	87%
Russia	16%
Italy	92%
Spain	91%
Other	86%
International Developmental Licensed Markets & Corporate	98%
China	100%
Japan	100%
Brazil	100%
Phillippines	100%
South Korea	24%
Other	100%
Systemwide Restaurants	93%